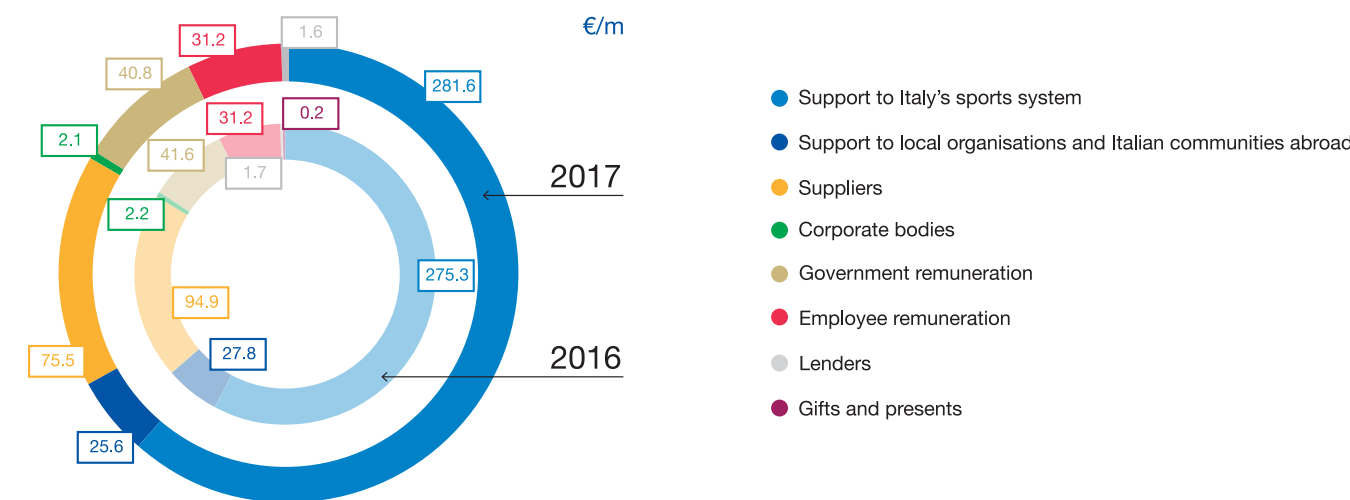


GOVERNANCE AND TRANSPARENT REPORTING

Distribution of CONI System's added value

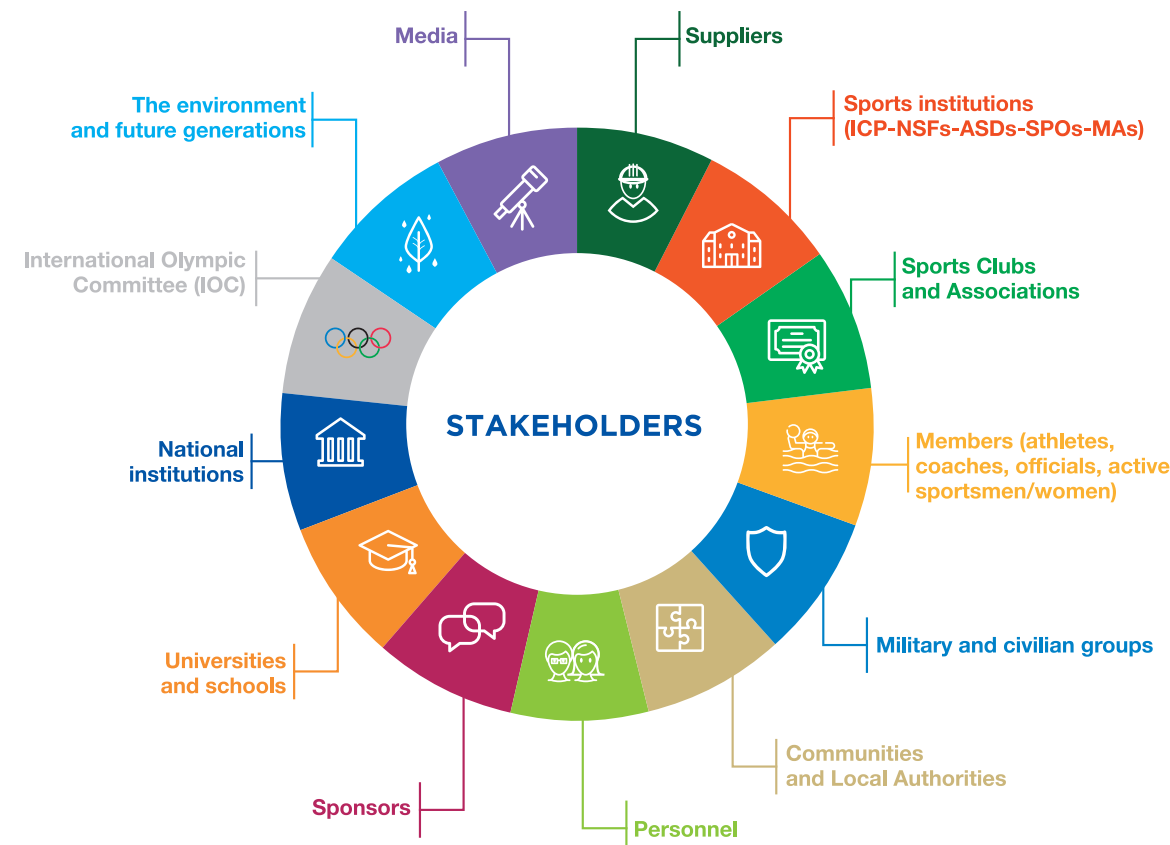
In 2017, added value from operations stood at € 487,090,998 and was largely distributed to the stakeholders, more specifically to support Italy's sports system.



OUR STAKEHOLDERS

Stakeholders and Channels of Dialogue

CONI has devised a number of information, consultation, dialogue and partnership channels and tools to ensure the sharing of objectives and constant updates on policies and strategies.



CONI AND SPORTS INSTITUTIONS

Relationship between CONI and Sports Institutions

CONI provides sports institutions – National Sports Federations (NSFs), Associated Sports Disciplines (ASDs), Sports Promotion Organisations (SPOs) and Meritorious Associations (MAs) – with organisational, financial, technical, and management support to ensure operations and constant growth of Italy's sports system. Below is a summary of the activities performed in 2017.

FINANCIAL SUPPORT

Grants to sports bodies

- Grants were disbursed to NSFs, ASDs, SPOs, MAs totalling about € 280 million.
- Grants for Olympic Training/Top Level Sport.
- Grants were allocated to the NSFs according to the new model established in 2016.

TECHNICAL AND SCIENTIFIC SUPPORT

Training activity through the Central Sports School and Regional Sports Schools

- Subsidised access to School of Sport courses continued to be provided to NSFs.
- 103 training courses were delivered by School of Sport.
- Programmes designed for the NSFs were delivered by the Regional Sports Schools and were attended by more than 30,000 participants.
- 4 new publications were launched for the NSFs.

SPORTING HONOURS AND PATRONAGE

Awards were handed out by CONI to reward athletes, officials, coaches and clubs

- 58 Gold Collars for Sporting Merit were awarded to athletes, sports clubs and leading sports personalities.
- 2,700 awards were presented (The Star for Sporting Merit, Medal for Athletic Valour and Palma for Coaching Merit).
- CONI granted 338 patronages to support national and international events.

DEVELOPMENT OF PARTNERSHIPS AND JOINT PROJECTS

Development of partnerships for sports events

- Joint ventures with NSFs in the Foro Italico Park were developed and strengthened.
- A joint committee consisting of CONI, the Ministry for Education and the Italian Paralympic Committee (IPC) was created to validate the 24 projects submitted by NSFs for schools.
- "Schools open to sport" experimental project was launched in conjunction with the Ministry for Education and NSFs.

TECHNICAL-SPORTIVE SUPPORT

Support was provided for Olympic Training and Preparation and top level sport

- Support was provided to enable NSFs to attend international youth events.
- Training activities were arranged ahead of the 2018 PyeongChang Winter Olympics, the 2018 Mediterranean Games in Tarragona and the 2020 Summer Olympic Games in Tokyo.
- Technical and sports-related training was delivered to NSFs.
- Renewal of memoranda of understanding and agreements with Civilian and Military Sports Corps.
- Approximately € 2.5 m was invested in OTCs.
- Costs were incurred in the region of € 1.4 m for other facilities used by NSFs.



REPRESENTATIVENESS AND INVOLVEMENT OF SPORTS INSTITUTIONS

Activities to guarantee the representativeness of all sports institutions

- Representation in the National Board and Council was guaranteed for sports bodies: NSFs, ASDs, SPOs, athletes and coaches.
- A more active participation of ASD Presidents in National Board proceedings was encouraged.

REGULATING SPORTS INSTITUTIONS

Definition of regulations for sports bodies

- The "SPOs Portal" was launched.
- The new Regulation governing the Register of Amateur Sports Associations (ASAs) and Amateur Sports Clubs (ASCs) was approved.
- The new "Register 2.0" application for ASAs and ASCs was approved.

ORGANISATIONAL SUPPORT

Provision of services in support of management activities

- Logistic and organisational support was provided to NSFs.
- Support was provided for the management of NSFs personnel.
- Support continued to be provided regarding funding granted by the IOC and projects funded by the EU.

MONITORING ACTIVITIES

Monitoring of administrative, accounting and management activities

- Audit tasks were performed on all NSFs regarding their internal control system as well as administrative and accounting matters.
- Audits were performed on the financial statements of all ASDs.
- Audits were implemented on the financial statements of and use of grants by SPOs.
- Audits were performed on the operations carried out by and grants awarded to MAs.

MEDICAL SUPPORT

Services were provided by Sports Medicine and Science Institute

- More than 22,791 services were provided to NSFs.
- Medical assistance and physiotherapy services were provided to CONI delegations for all the sports events held during the year.
- About 300 free-of-charge screening examinations were given to the employees of NSFs.

IT SUPPORT

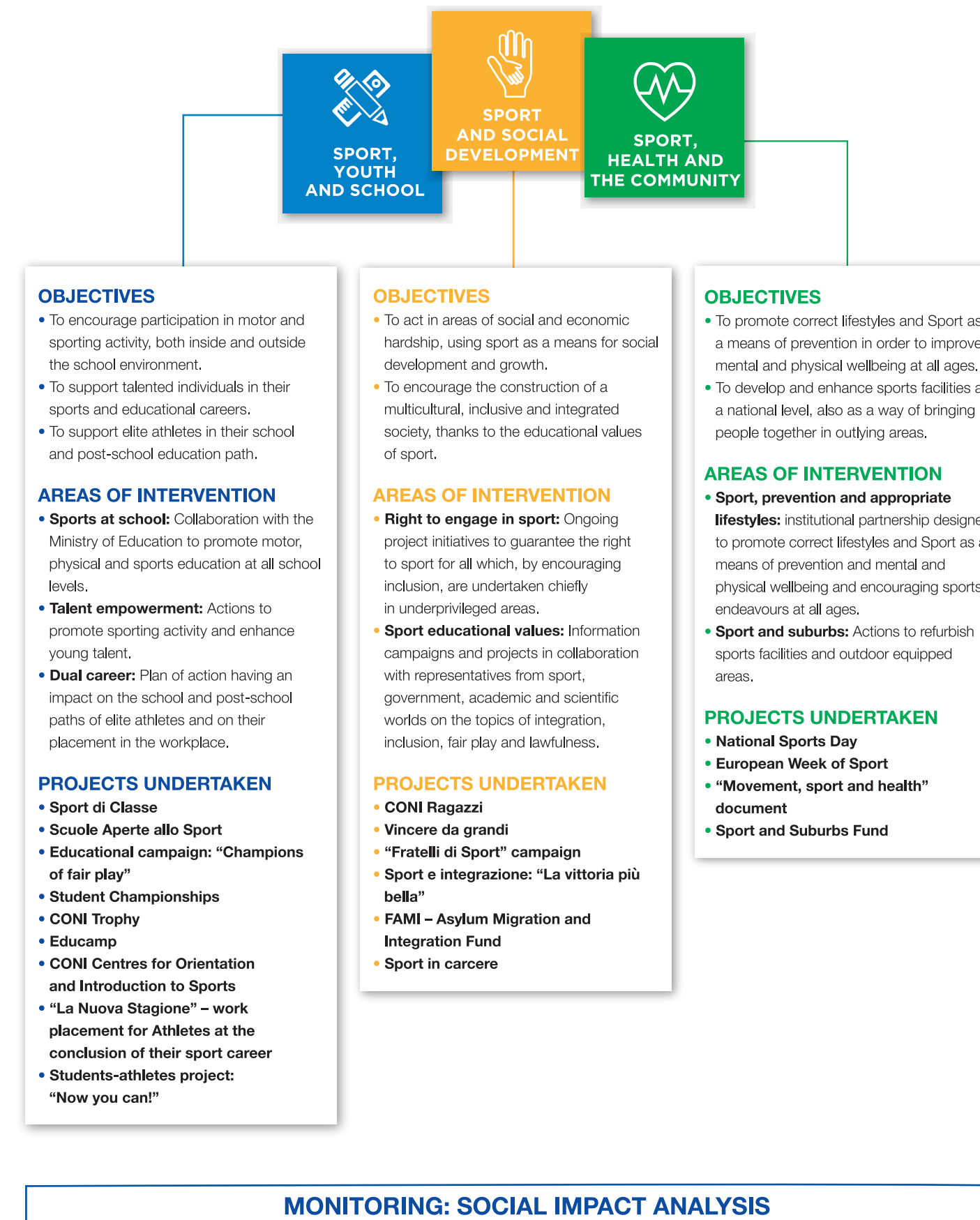
Support with the development of software and IT platforms

- IT and online activities continued to be carried out to the benefit of NSFs.
- Consultancy services were provided for the creation of a new software platform for NSFs and ASDs.
- Websites were developed for NSFs featuring multimedia contents.
- Network management services were delivered to NSFs.
- Off-line consultancy services were provided to sports institutions.

CONI AND THE SOCIAL ROLE OF SPORT

The strategic Social Responsibility Plan in brief

CONI's social responsibility plan sums up the pathway undertaken by CONI in the area of social development and growth through sport.



CONI AND TOP LEVEL SPORT

CONI's assets to enhance top level sport

The organisation of top level sport is a mainstay of CONI's mission. By deploying an accurate management of its own assets (Olympic Training Centres, sports facilities, the School of Sports and the Sports Medicine and Science Institute) and implementing anti-doping and sports justice policies, CONI provides Italy's sport with the tools required to reach outstanding results.

OLYMPIC TRAINING

Olympic Training is one of CONI's most important endeavours. During 2017, training efforts continued for the 2018 PyeongChang Winter Olympic Games and planning activities ahead of the Tokyo 2020 Summer Games started. CONI also supports top level sports activities by running Olympic Training Centres (OTCs), facilities that play a key role in the training of top level and Olympic athletes and teams. In 2017, the number of visits at the three OTCs located in Rome, Formia and Tirrenia exceeded 100,000.

ANTI-DOPING

With regard to anti-doping, CONI – in conjunction with the authority supervising and monitoring doping and protecting health in sports endeavours – is responsible for the prevention and suppression of the use of substances and methods that alter the athletes' natural physical performance in competitive sports activities. "NADO Italia" is a dedicated and functionally independent Area with exclusive responsibility for the adoption and application of the anti-doping regulations and national programme. In 2017, NADO Italia ordered almost 9,000 anti-doping controls.

SPORTS JUSTICE

The General Prosecutor's Office for Sport and the Guarantees Committee help streamline the sports justice system, make federal justice bodies accountable and encourage compliance with the principle of legality of the legal system. In 2017, the relationships between the General Prosecutor's Office for Sport and the Federal Prosecutor's Offices strengthened and the exchange of information between them allowed the former to discharge its duties at its best. During the year, the Prosecutor's Office dealt with 2,759 cases.

SCHOOL OF SPORT

The School of Sport is CONI's internal institution that is responsible for technical, sport-related and institutional training, acting as a point of reference for the training of the Technical Departments and Research Centres of the National Sports Federations. Teaching mainly covers technical and management areas and is intended primarily for CONI, NSFs, ASDs and SPOs. In 2017, as part of its institutional activities, the School of Sport delivered 103 training courses attended by 5,000 participants.

SPORTS MEDICINE AND SCIENCE INSTITUTE

The Sports Medicine and Science Institute is CONI's health and scientific centre whose work is focused on ensuring that elite athletes are in good physical conditions and providing National Sports Federations with scientific knowledge aimed at improving sports performance ahead of Olympic and top level competitions. The Institute promotes sports culture as a means of fostering an individual's wellbeing by carrying out research in the field of physical exercise and sport, in conjunction with national and international research organisations. In 2017, almost 50,000 healthcare benefits were delivered (46% to NSFs).

CONSULTANCY ON SPORTS FACILITIES

Consultancy on Sports Facilities provides services in line with the new market needs, including: assessing the actual state and current use of public sports facilities; identifying the business model of sports facilities; providing strategic, technical and operational support in the various phases of design, construction and management of sports facilities.

CONI AND THE SOCIAL ROLE OF SPORT

CONI has always been committed to carrying on social-related projects in conjunction with partner companies, institutions and organisations, identifying specific action areas on which to focus its efforts:

Sport, Youth and School through youth-oriented initiatives aimed at promoting sports values and physical, motor and sports activities.

Sport and Social Development, fostering the right to sport for all and empowering sport as a social inclusion, development and integration tool.

Sport, Health and the Community, promoting healthy and appropriate lifestyles through sport, at all ages.



SPORT
A PASSION
FOR ALL



SUSTAINABILITY REPORT EXCERPT 2017

SPORT, A PASSION FOR ALL

CONI

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A SUSTAINABLE STRATEGIC MODEL

WHAT

OUR CHALLENGES



CONI AND TOP LEVEL SPORT

The organisation of top level sport is a mainstay of CONI's mission. By deploying an accurate management of its own assets (Olympic Training Centres, sports facilities, School of Sports and Sports Medicine and Science Institute) and implementing adequate anti-doping and sports justice policies, CONI provides Italy's sport with the tools required to reach outstanding results.

OUR STRATEGY

HOW

GOVERNANCE AND TRANSPARENT REPORTING



The governance model adopted is based on listening and engaging the many stakeholders from the sports system as well as other areas, starting from the initial sharing of goals, growth strategies and actions. To reach common growth and development goals for Italy's sports system, significant efforts are made in order to establish a constant and continuous dialogue with national and international institutions and build meaningful synergies with accredited private partners.



OUR WORLD

WHO

CONI AND SPORTS INSTITUTIONS

CONI's objective is to provide well-being and opportunities to the entire sports system, supporting the sports institutions at all levels by providing resources, services and dedicated tools.

Broadly speaking, sports institutions represent a point of reference, bodies for whom and with whom CONI creates shared value.



OUR STAKEHOLDERS

The activities carried out by CONI result from an action based on a network of trust relationships that have been established with the stakeholders over time. CONI builds with each of them relationships based on transparency, democracy, commitment and fairness. The commitment aimed at improving the information, consultation, dialogue and engagement process with a view to ensuring integration with its own strategic decisions is a key enabler of CONI's sustainability.

